



May 25, 2021
Donald O. Melton, Chairman
Commissioners of Cleveland County Water
Lawndale, North Carolina

Dear Chairman Melton and Board of Commissioners:

As the designated budget officer for Cleveland County Water pursuant to NCGS 159-9 it is the responsibility of the General Manager to give the governing board (Cleveland County Water Board of Commissioners) a fiscally sound and responsible budget.

Pursuant to NCGS 159-11, attached is the recommended FY 2021-2022 Budget for your review and consideration. This requirement meets the deadline of June 1 prescribed by the statute that your budget officer provides you a balanced budget along with a budget message. The Board voted to hold a Special Meeting to be held on Tuesday, May 25, 2021 at 6:00 PM in your Board Room so that we can hold a workshop type session and go over the items included within this upcoming year's proposed budget.

I would like to specifically note the hard work and diligence of Ginger Fern, Finance Director, Michelle Alexander, Customer Services Director and Jeff Earl, Operations Director for their work in preparing and submitting their necessary department needs. The North Carolina General Statutes prescribe that Department Heads shall submit their requested budget needs to the Manager by April 30. In addition, Karen Brackett, Chris Hayes, and Garrett Gilbert provide extensive tracking from a budgetary standpoint and input from Maintenance and the Water Plant. The budgeting process is the single most important item you oversee as the governing body and over the past few years, we have made great strides in our budgeting and accounting practices at Cleveland County Water. Many local governments don't spend any time preparing for the budget process, and your valuable input and review of the projects and needs we ponder for our customers and citizens is extremely important. This year, I have not provided a Resolution for adoption of the goals and visions primarily due to the changes we have seen with COVID-19 and not having a Retreat this year. In addition, the adoption of the Water Asset Management Plan will largely be your guiding document for several years to come. You may recall that last year we reduced the budget further after your Special Meeting but before adoption, primarily due to the Governor's Executive Orders and

General Manager's Budget Message
May 25, 2021

the uncertainty with disconnects and local options sales tax information. This year's budget will contain several assumptions from a revenue standpoint based on the status of the economy as we come out of, or at least appear to be coming out of, the COVID-19 pandemic.

The budget that is presented to you is balanced and meets all the applicable requirements of the North Carolina Local Government Budget and Fiscal Control Act. The public hearing will be scheduled as required by NCGS 159-12 for your regular meeting on June 8th, 2021 in the Cleveland County Water Board Room. The Board of Commissioners may act if you so choose on the proposed budget following the close of the public hearing. A balanced budget must be adopted by the Board of Commissioners prior to June 30, 2021.

During our Retreat in 2020 and in last year's budget adoption process, we laid out a very systematic and manageable Capital Improvements Plan that coordinated with the Water Asset Management Plan. To continue with the improvements of the District for our existing infrastructure, along with the planned Clearwell Improvements, centrally located Operations Center and the new Water Plant on the big Broad River, we have begun preparations by establishing a Capital Reserve Account. With direction from Commissioners in 2018, we eliminated 500 gallons from the monthly minimum, taking it from the historical 2,000 gallons per month down to 1,500 gallons per month. Commissioners also requested to begin looking at rate increases every other year, or modifications to the charges on an alternating year basis in 2018. In 2020, we further reduced the basic facility charge consumption amount down to 1,250 by eliminating another 250 gallons from the minimum. It was understood with direction from Commissioners that staff will continue to look at the minimum threshold for gallons per month usage since the numbers and financial analysis supported that this was not financially sustainable. The Lattimore Tank project is now completed, and we have paid our first debt service payment associated with it. We have also secured funding for the Flocculation and Sedimentation Basin Project in the amount of \$2,750,000 that will serve as another major improvement to the WTP.

Based on past Commissioner direction and discussions from our past Retreats, this year's budget will include no plan for rate increases. As we have discussed, you have directed me to try to use the approach of making rate modifications every other year, and it has worked well. I spoke to you at a previous regular meeting about the increases we have seen in piping and materials based on the COVID-19 pandemic. Largely our increases are in pipe and materials such as copper and metal boxes for taps, which is estimated around a 16.6% increase that we have seen thus far. We spoke last year about instituting another small increase this year in tap fee costs, however, given the current fluctuations in materials we are seeing, I am hesitant to recommend an increase based on such short data from this past years. As such, I will not be recommending any changes to the fee schedule for tap

costs be provided reflecting these changes for adoption, unless Commissioners direct me otherwise.

It is recommended that the property tax rate you currently levy at the rate of 0.02 cents per \$100 of valuation remain the same. Effective with the July 1, 2021 tax assessment, the property valuation numbers provided by the County Tax Administrator reflected an overall 11% property value increase in the levy compared to the prior fiscal year. Please keep in mind that this is a revaluation year, and this number includes not only growth, but also the revaluation provided by the County. The North Carolina General Statutes prescribe that during a budget year, the Budget Officer shall calculate what a revenue neutral tax rate adjusted for growth would provide. For purposes of this year, that rate would be 1.84 cents versus the 2 cents that you currently levy. I am required to inform you and to include in the documentation of the budget ordinance, the difference in these numbers. Please remember that during the 2016 revaluation, property tax values declined. That year, it would have required a 2.1 cent tax rate to remain revenue neutral, and Commissioners chose to leave the rate at 2 cents, which in essence was a tax decrease and a loss of approximately \$30,000 revenue. Further, our District Boundaries for taxation purposes do not include the Towns of Fallston, Lawndale, Grover, Boiling Springs, Shelby and Kings Mountain or the area in Cleveland County South of the Broad River. You will most likely hear citizens or other elected officials talk about numbers and percentages, but our District does not include the areas where the highest and most influential property numbers exist. For the coming year (FY 2022) the estimated property tax valuation is \$4,642,781,448 compared to \$4,161,000,000 (FY 2021) for a difference and increase of \$481,781,448 in tax base. As such, I have projected an increase of \$94,500 in property tax revenue for FY 2021-2022. Cleveland County Water currently relies on this property tax levy for operational purposes and we utilize this as our second major funding source behind your customer water revenues. Each year, we have reinvest this into the system for the benefit of all our customers, by extending waterlines and repairing aging infrastructure.

Over the past decade, the 1% local option sales tax for Cleveland County has slightly increased. This amount has steadily increased since the recession in 2008-2009. For the current fiscal year, we reflected a decrease in the local option sales tax for a total revenue of \$216,000 due to the uncertainty with the COVID-19 pandemic. Assumptions were made based on unemployment and lack of spending from citizens due to job loss and uncertainty with the various assistance programs. For the upcoming fiscal year, this is the revenue that I am the most uncertain about again, given the current economy and COVID-19 pandemic. Please keep in mind that the local options sales tax comes to us in arrears of about three months. At this time, it appears that we will collect approximately \$270,000 in local option sales tax for this fiscal year and this is far more than we assumed. Based on information provided by budget analysts and various blogs we review from larger

income counties, what has happened as a result of the pandemic is that citizens have stayed at home and shopped on line for various goods and services, which have increased our distributions. If you review the numbers statewide for larger counties such as Wake, Durham, Mecklenburg and even neighboring Gaston County, their local options sales tax numbers are down, however, Cleveland County has seen an unexpected increase. Various analysts have assumed that these larger counties, are dependent on travel and tourism, goods and services and restaurants, are in decline because folks have stayed home. Thus, increasing the numbers for more rural counties like Cleveland County. The estimated \$270,000 that we are seeing for the current fiscal year, will not be sustained as folks begin to venture out and return to normal. Mrs. Fern and I have discussed and assumed that a 3-year average for local option sales tax would be a valid assumption. I feel it is best to show a conservative increase for now, and then if we must adjust as the year goes on, then we can accomplish that with additional governing body action. This is the 3rd major source of revenue that CCW relies on for operational purposes. As such, I have projected the local option sales tax revenues to increase \$34,000 for the upcoming fiscal year (2022) compared to the current fiscal year (2021), with a projected revenue amount of \$250,000. Please also remember that based on Commissioner direction, these revenues will be solely used to fund the Greenway Department going forward. The local option sales tax was designed for local governments to have revenues such as these that can be reinvested in the local community for projects that benefit and continue to spur economic growth in the community, and I applaud you for doing so with this revenue and the work you have done on the Stagecoach Greenway project.

During the last couple of fiscal year's budget preparations, it was noticed that the value increase from the estimated vehicle tax has increased slightly each year. Please keep in mind that these are estimates provided by the County tax office based on vehicles purchased, and is in alignment with the consumer confidence and spending trends we analyze with local options sales tax numbers. Customers have continued purchasing newer vehicles as the economy has strengthened. The FY 2021 values were projected at \$473,000,000 and the FY 2022 values are projected at \$499,000,000 which yields a projected increase of \$26,000,000 in value. As such, I have increased the expected vehicle tax revenue to CCW for the budget by \$5,100. Please keep in mind that these revenues are collected by the State of NC, handed down to the applicable County of vehicle registration, and then dispersed by the County to each applicable jurisdiction. Furthermore, we noticed an increase in the April distribution for vehicle tax. It is assumed that this trend is due to the stimulus checks that were issued coupled with tax refunds to purchase additional or new vehicles. As such, we are pretty confident with the increase in vehicle tax numbers and they will contain the same tax assumptions that the 2-cent analysis included with the property tax analysis.

A fourth revenue that I will continue to highlight this year is fee revenue. Prior to FY 2018, our billing system lumped water sales and all other miscellaneous charges together. Over the past few years, we have worked to distinguish the types of fees that we charge to better account for the services we provide. The fee revenue line items hold several different charges including tap connection fees, fee revenue (i.e. test fees and late fees), Pressure Zone Revenue which is backflow preventer fees, Administrative charges (i.e. transfer fees, fees for new paperwork, returned check fees, afterhours fees), and Disconnection fees. Last year we were able to project a better number in the budget due to increased tracking, and again this year we can project a more legitimate number to gage the miscellaneous services we provide, other than just "selling water". These line items are projected to provide \$221,144 this year of additional revenue.

The sewer revenue line item this year is projected to increase as well, primarily due to the inclusion of a full year of collecting Fallston revenues for sanitary sewer charges. We collect sanitary sewer charges in the Towns of Kingstown, Polkville, Lattimore (on behalf of Boiling Springs) and Fallston. These four combined will provide, \$317,000 in revenue, which will be dispersed back to the Towns less our 2% collection charge which amounts to a fee of \$6,340 for all our staff to provide this service to the other small towns.

As we discussed at the Retreats in 2018 through 2020, CCW "lived" off debt service retirement for many years. You can see this trend beginning back in the early 2000's where debt was retired but no increases in water rates or tax rates were made. The retirement of debt service allowed you to absorb increases in costs, insurance, fuel, employee benefits, etc. This practice has allowed you to maintain a reasonable general fund reserve while continuing to pay off substantial debt from previous decades; however, nothing was set aside for future capital improvements for growth and positioning of Cleveland County Water to be the premier water provider in the County. Beginning four years ago, we set aside \$500,000 for the Capital Reserve Fund, followed by \$500,000, \$600,000 and \$700,000 respectively in 2021. This year, I am proposing to set aside \$500,000 for the Capital Reserve, which is lower than last year, but you should still be very proud of this accomplishment. The District debt was restructured numerous times since the District was founded in 1980. Over the past three years, significant debt from the original District creation has been retired. This has enabled us to absorb a much-needed meter change out project that had been neglected for nearly a decade. This will be the fourth year of our meter changeout program, which I will discuss later in the budget message. In addition to our debt retirement, the current fiscal year is the last fiscal year of the Intake Project debt, which eliminated a payment of \$76,750. Please keep in mind that the Lattimore Tank debt began this current fiscal year and the second payment of 20 has been included in this budget in the amount of \$217,441.00.

You may recall that five years ago we began trying to replace some of the dilapidated vehicles and equipment that we had at CCW. Beginning in FY 2017 we spent \$399,000; FY 2018 was \$271,000 and FY 2019 was \$177,500. In FY 2020 we paid cash for our equipment replacements and in FY 2021 we eliminated all capital vehicle and equipment purchases due to the COVID-19 pandemic. North Carolina law provides for a financing mechanism referred to as Installment Purchase Financing. This allows for local governments to purchase equipment, vehicles, etc. and pay this back over a period (not to exceed 59 months). For the upcoming year, we are budgeting for two vehicles (pickup trucks), one (1) service truck, and one (1) slope mower totaling approximately \$165,000. I am recommending that this year, we use the Installment Purchase Financing method due to the amount of capital purchases. Thus, the budget includes an offsetting revenue of \$165,000 noted as Proceeds from Financing. One of the pickup trucks listed above was removed from last year's budget late in the process.

The budget format provided groups expenditures into major areas: personnel, operations, capital outlay (which will be reflected in Non-Departmental), and debt service (which will also be reflected in Non-Departmental). In addition, you will notice the following seven major budgets in the following categories: Administration; Maintenance; Production; Meter Services; Greenway; Governing Body and Non-Departmental.

Balanced Budget for FY 21-22

Fund	Revenues	Expenditures
Administration	\$2,080,087	\$2,080,087
Maintenance	\$3,007,705	\$3,007,705
Production	\$1,543,432	\$1,543,432
Meter Services	\$ 420,987	\$ 420,987
Greenway	\$ 250,000	\$ 250,000
Governing Body	\$ 66,530	\$ 66,530
Non-Departmental	\$2,355,216	\$2,355,216
Total Budget	\$9,723,957	\$9,723,957

Total Budget net increase for all funds is \$938,099 over the current fiscal year 2020-2021 budget (updated on January 12, 2021) which is a 10% budget increase. I would remind Commissioners that we reduced the proposed FY 2020-2021 last year prior to adoption due to unexpected conditions with COVID-19.

Notable FY 2021-2022 changes, increases and decreases.

Revenues

- 1) It is recommended that all water rates remain the same for this upcoming fiscal year. Please keep in mind that we have only had four rate increases since 1994.
- 2) Property tax rate to remain the same at 2 cents per \$100 valuation. This rate has been maintained since 1996. For purposes of the budget, a 98% collection rate has been assumed. An increase of \$94,500 is expected this year due growth coupled with revaluation by the County. Again, we do not levy this tax in Grover, Kings Mountain, Shelby, Boiling Springs, Fallston, Lawndale or south of the Broad River.
- 3) An increase in estimated revenue of \$34,000 over the prior fiscal year assumptions is projected from the local options sales tax. This assumption is based on a historical 3-year average and is not indicative of the wild swings we have seen due to COVID-19.
- 4) An increase in estimated revenue of \$5,100 from the vehicle tax due to a slight increase in the County's estimated valuation, and it appears consumer confidence spending has increased. This rate is also 2 cents per \$100 valuation.

- 5) Inclusion this year of \$165,000 called Proceeds from Financing to account for the replacement of equipment and vehicles.
- 6) Increase in Fees Revenue of \$221,144 due to better tracking.
- 7) Includes a complete year of Fallston, Kingstown, Polkville and Boiling Springs that we redistribute to the Town of Fallston, and Kingstown, Boiling Springs and Polkville, less our 2% collection fee which amounts to a fee of \$6,340.
- 8) Reduction of \$20,000 in interest due to the lack of interest rates on our bank accounts and investments.
- 9) No appropriation of General Fund balance was required to balance this budget.

Expenditures

All Funds:

- 1) Between 2016-2018 we saw double digit increases in our group health premiums. For FY 2019 we saw no increases, and this was primarily due to our offering of two separate plans, which was a PPO (Preferred Provider Organization) and an HSA (Health Savings Account). We currently have about 50% of our work force at CCW on each plan. The FY 2020 increase for Health Insurance Premiums was 8.6% with a 0% increase in FY 2021. I am pleased to inform you that our Health Insurance Premiums will only increase 2% for the upcoming Fiscal Year.
- 2) This budget includes an overall pay scale and cost-of-living adjustment of 3% for all current employees and new hires. Overall, this is a \$63,570 increase and will be a recurring expense. This will be only the 2nd cost-of-living adjustment we have made to the pay scales since the Pay and Class Study was completed in 2016. We did a 5% pay scale adjustment in FY 20. Likewise, we had initially intended to institute a 2% for FY 21, but it was eliminated at budget adoption time due to the unexpected COVID-19 circumstances. The salary line item increases are not as high this year due to the loss of some longer-term employees and the elimination of payroll for one position which I will discuss later.
- 3) This budget includes a 2% Performance Pay component for all current employees which will be passed along during their annual performance evaluation on their anniversary date. When we adopted the Pay and Class study in 2016, there had been a history of concerns about past pay increases and equity amongst different levels of performance of employees. This topic was discussed at great length with Commissioners and the Performance Pay Plan was put into place. The 2% will be spread among the classifications of the performance system which are Below Standards, Needs Improvement, Meets Standards, Exceeds Standards and Exceptional Performance. The 2% budgeted amount is approximately \$42,380 and will be a recurring cost.
- 4) FICA, retirement, 401K expenses etc. budget increase of approximately \$51,000. This increase is due primarily to the Local Government Retirement System employer match. The State increased the rate to 10.15% for the current fiscal year and has notified us of an increase to 11.35% for FY 21-22. Also, please keep in mind that we budget 5% for the 401K match whether employees contribute that amount or not. We have historically seen savings in the 401K line item since many employees do not contribute the full amount.
- 5) Worker's Compensation: Approximately \$8,782 decrease budgeted across all budgets for reduced worker's compensation premiums. This is a 20.0% decrease. Worker's Compensation is based on two factors: total payroll and claims history. This past year, we

have had no major claims, and a major claim from several years ago has started to roll off from our incident report. In addition, the payroll has been further reduced by the elimination of funding for one position.

Administration

- 1) Increase of \$20,000 in Professional Services primarily due to recommended updates in legal services. This contract has not been updated since 2016.
- 2) Increase of \$4,800 in Communication Telephone due to leaving AT&T and switching to Spectrum for "backbone" service. This was still well over \$30,000 in FY 20.
- 3) Increase of \$6,000 in Equipment Maintenance Contracts for QS/1 due to increased credit card services and charges.
- 4) Reduction of \$10,000 in Building Repairs.
- 5) Reduction of \$10,000 in Marketing (ALWS) due to last year's carryover.
- 6) Increase of \$3,500 for Advertising due to increased costs.
- 7) Increase of \$2,000 in Non-Capital Equipment for new computers/server equipment.
- 8) Reduction of \$98,000 in Postage but offset by increase of \$109,000 in Contracted Services. QS/1 now does bill printing and postage charges are included in this service, but not broken out. We are currently up to approximately 775 accounts with paperless billing which will result in a reduction of \$5,115, but we have not taken this into account with this budget preparation.
- 9) Inclusion of \$3,000 in Contracted Services for Verizon/GPS Fleet Management System.
- 10) Reduction of \$24,000 from Bank Charges where we assumed Credit Card fees in FY 21 due to COVID-19. Overall, we assumed \$33,905 in FY 21.
- 11) Increase of \$8,600 in Insurance/Bonds simply due to increased costs in Property and Liability Insurance Premiums.

Maintenance

- 1) Increase Meter Change-Out Program: For the current year we budgeted \$737,000 and replaced approximately 4,000 meters with 829,620 requested for FY 21. This is an additional \$92,620. For the coming year we have included Routes 10,11,12, 82,84, 85, 86, 88, and 96. This is approximately 3,180 meters. Continuing with upgrades to Radio Read meters will greatly reduce personnel costs in the long-term future. Due to the growth in the system between 2009 and 2017 when no meter replacement plan was in place, we were at a point of adding two positions prior to beginning the replacement project and we are still adding about 350 new customers each year. Please reference the separated \$153,000 in the meter change-out line item. This is not an expense that we will set out to spend, but instead is a planning tool for the older radio read routes in the event they go bad during the fiscal year.
- 2) Increase of \$6,500 in Backflow/Cross Connection for updated software.
- 3) Increase of \$6,000 in Pump Station Repairs due to aging pump stations and material expenses.
- 4) Increase of \$50,000 in Materials Line Item due to increased material costs. We are currently seeing an average 16.6% increase in our materials.
- 5) Increase of \$11,600 in Contracted Services, primarily due to adding Lattimore Tank into the inspection schedule.

- 6) Decrease of \$7,000 in Auto Supplies primarily due to new fleet.
- 7) Inclusion of \$11,000 for Capital Outlay Equipment for Ivester Pump Station Pump Improvements.

Production

- 1) Increase of \$10,000 in Engineering under Professional Services due to ongoing evaluations of an aging plant.
- 2) Reduction of \$13,200 in Chemicals line item of by switching Chlorine company.
- 3) Inclusion of \$126,900 under Contracted Services to clean out the Alum Sludge lagoons.
- 4) Inclusion of \$20,000 for Belwood High Service Pump and \$10,000 for WTP HVAC system.
- 5) Increase in Chemicals Line Item of \$29,200 due to increased costs in chemicals.

Meter Services

- 1) Elimination of the “funding” for one (1) meter reader position. This amounts to \$47,952 with salary, SS, 401K, retirement, health benefits and worker’s compensation. The position will still be left authorized within the personnel schedule, but unfunded. This will leave three (3) full time meter readers in this division.

Greenway

- 1) Inclusion of \$80,000 for Professional Services.
- 2) Inclusion of \$150,000 for Land and Area Maintenance Repairs. This will be used for Scout Hut building and Quonset Hut, as well as various contracted cleanup if needed.
- 3) Inclusion of three new line items to mimic other operating budgets with nominal amounts.
- 4) All expenditures in Greenway Budget are modeled after Local Option Sales Tax Revenues.

Governing Body

- 1) Inclusion of \$25,000 in Election expenses due to election in FY 2022. (Will be removed next year).

Non-Departmental

- 1) Administration: Debt Service payment of \$217,435 for the Lattimore Tank Project. This is the second year of debt service payment and will last for twenty years. Interest rate on this project was 1.53%. Down \$42,224 from last fiscal year.
- 2) Administration: Elimination of Debt Service payment of \$76,750 for the Intake Project. FY 2021 was the last year of debt service payment for this project after twenty years. Interest rate on this project was 2.55%
- 3) Administration: Included \$67,893 which will be the lease payment to the Town of Fallston for the USDA Fallston Waterline Project.
- 4) Administration: Reduction of \$29,917 from FY17 Installment Financing due to vehicle being total loss in earlier years.
- 5) Administration: Transfer of \$500,000 to Capital Reserve Fund.

- 6) Maintenance: \$30,000 for 1 regular vehicle replacement (Colorado).
- 7) Maintenance: \$70,000 for 1 Service Truck replacement (big Maintenance Truck)
- 8) Maintenance: \$40,000 for 1 slope mower purchase (includes broom attachment, bush hog attachment, finish mower attachment). Will be used by multiple departments.
- 9) Maintenance: \$120,000 replacement of old waterlines in Rollingwood Subdivision
- 10) Maintenance: \$22,000 replacement of valve and meters in McIntyre Subdivision.
- 11) Maintenance: \$312,180 replacement of NC Highway 10 from Acre Rock to Carpenters Grove Church Road (7,260 LF)
- 12) Maintenance: \$366,000 replacement of Delight Road and extension down to bridge (12,200 LF of 6" WL)
- 13) Maintenance: \$180,000 for new line extensions. Increased costs and increased requests.
- 14) Meter Services: Inclusion of \$25,000 for one (1) new truck replacement

The fiscal year 2021-2022 budget continues to provide excellent services for our customers. This year is somewhat more complicated because of all the slight increases in operating expenses and the ongoing COVID-19 issues giving uncertainty to some revenues, but especially material costs. With that said, I have previously told you that I am not comfortable forecasting service fee increases such as tap fees based on material cost increases that I hope are short-lived. Next year will provide much better information in these types of categories. We again have several large line replacement projects this year coupled with the large expenditure on meter replacements. This should be the next to last year with the meter replacement project, but hopefully with the elimination of funding for one position, you are starting to see the benefit of your funding decisions. I am under no assumption that this will be the final budget approved by Commissioners and would encourage you to consider the proper expenditures of the available revenues as you see fit. Please know that I hope there comes a day in which we can reduce the new line extension funding, but for the meantime this tremendously helps you as a governing body to continue to trust us to make these extensions and alleviate concerns from your constituents. The budget process is the single most important decision you as Commissioners will make each year. Please compliment yourselves as I often do, because budgeting and financial decisions are tough to make and that's the main reason you serve as an elected official. This year's bright spots include the ability to continue to fund your Capital Reserve contribution to help offset and buy down much larger projects on the horizon such as the Weir Improvements Project, Centrally Located Operations Center project, and future Broad River Water Plant. A public hearing on the proposed budget will need to be scheduled for Tuesday, June 8th, 2021. The budget covering all funds for the fiscal year beginning July 1, 2021 is balanced and presented to the Chairman and Board of Commissioners of Cleveland County Water at this time.

Respectfully submitted,



Brad R. Cornwell
General Manager

**FY 2021-2022
Revenue
Annual Budget**

Account	Description	Approved FY 2020-2021	Revenues Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
40-44040	Water Sales	6,459,857	3,666,235	7,088,203	6,912,774	6,912,774
40-44050	Fire Hydrant Sales	25,600	9,600	19,200	19,200	19,200
40-44150	Bulk Water Sales	302,738	194,747	292,930	295,122	295,122
41-44070	Tap Connection Fees	177,450	149,870	307,160	250,000	250,000
41-44090	Meter Revenue	500	1,392	2,633	2,500	2,500
41-44100	Fee Revenue	263,267	68,055	175,062	305,861	305,861
41-44110	Sale of Materials	1,000	432	1,094	1,000	1,000
41-44120	Pressure Zone Revenue	25,000	20,510	38,880	35,000	35,000
41-44140	Marion Street Revenue	10,000	5,000	10,000	10,000	10,000
41-44151	Boiling Springs Sewer Revenue	68,000	37,373	82,532	80,000	80,000
41-44153	Fallston Sewer Revenue	90,000	51,721	111,833	115,000	115,000
41-44155	Kingstown Sewer Revenue	116,000	58,185	108,473	110,000	110,000
41-44156	Polkville Sewer Revenue	13,000	6,216	11,794	12,000	12,000
41-44157	Town of Blacksburg	600	331	372	0	0
41-44160	Town of Fallston	0	0	0	0	0
41-44200	Administrative Charges	6,000	10,925	22,460	22,000	22,000
41-44300	Bad Debt Recovered	9,000	3,889	9,285	9,000	9,000
41-44360	Disconnection Revenue	0	42,824	80,650	80,000	80,000
41-44400	Grants Revenue	0	0	0	0	0
41-44450	NCDOT	0	0	0	0	0
41-44480	Lease Revenue	4,200	2,450	4,200	4,200	4,200
42-44010	Interest	40,000	17,238	20,101	20,000	20,000
42-44015	Dividends	0	312	424	0	0
42-44020	Miscellaneous Income	6,000	21,126	41,838	15,000	15,000
42-44021	Gain/Loss on Sale of Fixed Assets	1,000	16,936	16,936	2,500	2,500
42-44030	Timber Sales	0	0	0	0	0
42-44080	Cleveland County Property Tax	815,500	591,504	853,095	910,000	910,000
42-44085	Cleveland County Vehicle Tax	92,700	51,973	101,627	97,800	97,800
42-44135	Cleveland County Local Option	216,000	131,373	273,616	250,000	250,000
42-44170	Insurance Proceeds	0	13,012	13,012	0	0
42-44350	Proceeds from Financing	0	0	0	165,000	165,000
42-44460	Fund Balance Appropriation	0	0	0	0	0
	Total Operating Expenses	8,743,412	5,173,228	9,687,410	9,723,957	9,723,957

FY 2021 Requested Revenue Total	9,723,957
FY 2020 Current Year Revenue Total	8,743,412
Difference	980,545
% INCREASE/(DECREASE)	11.21%

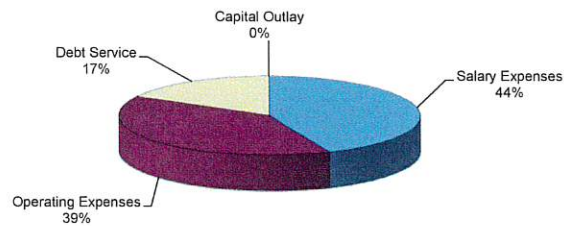
**FY 2021-2022
Water Administration
Annual Budget**

Staffing Level

FY 2017-2018 FY 2018-2019 FY 2019-2020 FY 2020-2021 FY 2021-2022
10 10 11 11 11

Expenditure Summary Water Administration	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
Salary Expenses	1,043,635	485,323	972,476	1,090,315	1,090,315
Operating Expenses	932,954	489,943	913,138	989,772	989,772
Debt Service	578,926	53,329	562,936	430,036	430,036
Transfer to Capital Reserve	700,000	0	700,000	500,000	500,000
Capital Outlay	0	0	0	0	0
Water Administration Total	3,255,515	1,028,595	3,148,550	3,010,123	3,010,123

Water Administration



NOTES:	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022
General Manager	1	1	1	1	1
Finance Director	1	1	1	1	1
Customer Services Director	1	1	1	1	1
Accounting/Benefits Coordinator	1	1	1	1	1
Utility Billing Coordinator	1	1	1	1	1
Utility Billing Representative	1	1	1	1	1
Accounting Technician	1	1	1	1	1
Senior Customer Service Representative	1	1	1	1	1
Customer Service Representative	2	2	2	2	2
IT/GIS Coordinator	0	0	1	1	1
	10	10	11	11	11

Water Administration Budget Requests

New Account	Description	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
5-55010	Salaries & Wages	698,000	321,049	651,049	730,000	730,000
5-55015	Retirement Expense	73,000	33,684	68,684	84,000	84,000
5-55016	401K Match	37,000	16,593	34,000	38,000	38,000
5-55020	Overtime	0	0	0	0	0
5-55028	Compensatory Time	6,000	1,200	3,000	6,000	6,000
5-55030	Group Insurance	160,000	76,332	153,000	160,000	160,000
5-55033	Life Insurance	1,000	417	850	1,000	1,000
5-55040	Longevity Pay	11,000	9,610	9,610	12,000	12,000
5-55042	Other Payroll Deductions (YMCA)	500	171	417	500	500
5-55045	Workers Compensation	1,535	1,531	1,531	1,215	1,215
5-55057	Tax Deductions	0	307	307	0	0
5-55070	Social Security	55,000	24,428	49,428	57,000	57,000
5-55075	Uniforms & Accessories	600	0	600	600	600
	Total Salary Expenses	1,043,635	485,323	972,476	1,090,315	1,090,315
5-55050	Professional Services	115,500	48,953	103,950	135,500	135,500
5-55080	Communication Telephone	4,800	5,172	9,942	9,600	9,600
5-55085	Communication Data (Internet)	7,860	2,651	7,860	7,860	7,860
5-55090	Utilities	9,600	2,651	6,000	9,800	9,800
5-55100	Tuition Reimbursement	2,400	228	500	2,400	2,400
5-55110	Travel, Meetings and Schools	7,125	410	6,750	7,250	7,250
5-55120	Equipment Repairs	2,500	3,569	4,500	2,500	2,500
5-55130	Equipment Maintenance Contracts	54,750	26,875	56,322	61,750	61,750
5-55135	Small Tools	600	0	500	600	600
5-55140	Building Repairs	15,000	428	1,000	5,000	5,000
5-55150	Printing and Publishing	2,500	1,921	3,000	3,000	3,000
5-55155	Marketing	26,000	939	8,000	16,000	16,000
5-55170	Advertising	5,000	599	1,627	8,500	8,500
5-55180	Non Capital Equipment	4,600	2,890	4,091	6,600	6,600
5-55185	Communications-Cell phones	3,250	981	2,851	5,200	5,200
5-55190	Postage	102,000	17,511	19,511	4,000	4,000
5-55200	Bank Charges	24,040	33,935	33,935	40	40
5-55205	Contracted Services	41,480	50,224	143,463	153,900	153,900
5-55210	Auto Supplies	1,400	434	1,000	1,500	1,500
5-55215	Fuel Expense	6,500	2,409	5,000	6,500	6,500
5-55218	Land and Area Maintenance	5,000	510	2,500	5,000	5,000
5-55220	Auto Repairs	2,000	0	1,000	2,500	2,500
5-55225	Computer Maintenance	53,800	25,619	48,400	59,050	59,050
5-55250	Insurance/Bonds	63,379	63,378	63,378	72,032	72,032
5-55280	Dues and subscriptions	35,930	28,590	36,063	36,230	36,230
5-55285	Janitorial Supplies	9,580	4,582	9,533	9,700	9,700
5-55310	Dept. Supplies & Expenses	33,000	13,423	30,000	35,000	35,000
5-55400	Boiling Springs Sewer Collection	66,640	35,911	71,823	78,400	78,400
5-55410	Kingstown Sewer Collection	113,680	58,328	116,655	107,800	107,800
5-55420	Polkville Sewer Collection	12,740	7,089	14,177	11,760	11,760
5-55425	Fallston Sewer Collection	88,200	45,956	91,911	112,700	112,700
5-55430	Interconnections/Water Supply Purchases	12,100	3,779	7,897	12,100	12,100
	Total Operating Expenses	932,954	489,943	913,138	989,772	989,772
9-99310	Capital Outlay - Administration	0	0	0	0	0
9-99450	Capital Outlay - Vehicles	0	0	0	0	0
	Total Capital	0	0	0	0	0
	Total Operating and Capital	1,976,589	976,266	1,886,614	2,080,087	2,080,087

New Account	Description	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
9-99230	Capital Project Reserve	700,000	0	700,000	500,000	500,000
9-99110	Debt Service - Principal Lattimore Tank	179,518	0	168,463	168,463	168,463
9-99120	Debt Service - Interest Lattimore Tank	80,141	52,675	75,206	48,972	48,972
9-99130	Debt Service - Principal New Intake	74,841	0	74,841	0	0
9-99140	Debt Service - Interest New Intake	1,909	654	1,909	0	0
9-99170	Debt Service - Principal Install. Finance FY17	78,000	0	78,000	49,448	49,448
9-99180	Debt Service - Interest Install. Finance FY17	2,231	0	2,231	866	866
9-99170	Debt Service - Principal Install. Finance FY18	55,295	0	55,295	56,528	56,528
9-99180	Debt Service - Interest Install. Finance FY18	3,785	0	3,785	2,552	2,552
9-99170	Debt Service - Principal Install. Finance FY19	31,705	0	31,705	32,570	32,570
9-99180	Debt Service - Interest Install. Finance FY19	3,609	0	3,609	2,744	2,744
9-99190	Fallston Lease	67,892	0	67,892	67,893	67,893
	Total Reserves and Debt Service	1,278,926	53,329	1,262,936	930,036	930,036
	Total Water Administration Budget	3,255,515	1,028,595	3,148,550	3,010,123	3,010,123

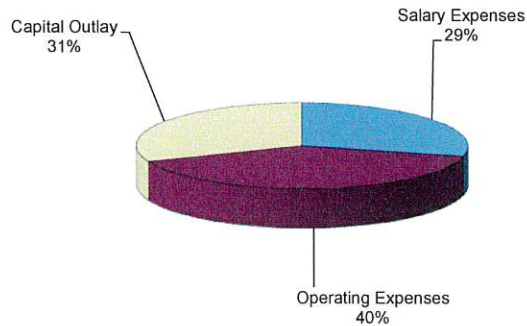
FY 2022 Requested Administration Total	3,010,123
FY 2021 Current Year Administration Total	3,255,515
Difference	(245,392)
% INCREASE/(DECREASE)	-7.54%

**FY 2021-2022
Maintenance
Annual Budget**

Staffing Level	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022
	16	16	16	16	16

Expenditure Summary Maintenance	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
Salary Expenses	1,218,260	624,826	1,229,853	1,262,820	1,262,820
Operating Expenses	1,568,255	1,230,317	1,517,134	1,744,885	1,744,885
Capital Outlay	527,500	84,861	527,500	1,364,180	1,364,180
Maintenance Total	3,314,015	1,940,004	3,274,487	4,371,885	4,371,885

Maintenance



NOTES:	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022
Operations Director	1	1	1	1	1
Maintenance Superintendent/ORC	1	1	1	1	1
Backflow/Cross Connection ORC	1	1	1	1	1
Utility Maintenance Supervisor	3	3	3	3	3
Utility Maintenance Specialist	1	1	1	1	1
Utility Locator	1	1	1	1	1
Utility Maintenance Technician III	1	1	2	2	2
Utility Maintenance Technician II	2	2	1	1	1
Utility Maintenance Technician I	5	5	5	5	5
	16	16	16	16	16

Maintenance Budget Requests

Account Number	Description	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
7-55010	Salaries & Wages	772,000	398,669	797,338	805,000	805,000
7-55015	Retirement Expense	84,000	43,081	86,162	96,000	96,000
7-55016	401K Match	43,000	16,474	35,000	43,000	43,000
7-55020	Overtime	30,000	14,584	30,000	35,000	35,000
7-55028	Compensatory Time	10,000	0	5,000	5,000	5,000
7-55030	Group Insurance	168,000	84,772	169,545	170,000	170,000
7-55033	Life Insurance	1,400	667	1,334	1,400	1,400
7-55040	Longevity Pay	13,000	11,195	11,195	13,000	13,000
7-55042	Other Payroll Deductions (YMCA)	1,100	389	1,098	1,440	1,440
7-55045	Workers' Compensation	22,580	22,578	22,578	18,555	18,555
7-55070	Social Security	64,000	31,314	62,629	66,000	66,000
7-55075	Uniforms & Accessories	9,180	1,102	7,975	8,425	8,425
	Total Salary Expenses	1,218,260	624,826	1,229,853	1,262,820	1,262,820
7-55050	Professional Services	22,200	5,553	16,050	24,000	24,000
7-55090	Utilities	70,000	29,010	60,000	70,000	70,000
7-55095	Contracted Construction	10,000	0	5,000	10,000	10,000
7-55110	Travel, Meetings and Schools	6,500	1,750	6,500	7,100	7,100
7-55115	Meter Change Out Program	737,000	727,372	727,372	829,620	829,620
7-55120	Equipment Repairs	11,000	3,334	11,000	12,000	12,000
7-55125	Backflow/Cross Connection Supplies/Materials	6,040	2,263	6,040	12,550	12,550
7-55130	Equipment Maintenance Contracts	11,450	11,000	11,450	11,450	11,450
7-55135	Small Tools	3,000	764	2,000	3,000	3,000
7-55140	Building Repairs	1,000	0	1,000	1,000	1,000
7-55145	Pump Station Repairs	12,000	24,544	30,000	18,000	18,000
7-55150	Printing and Publishing	150	13	150	150	150
7-55165	Tractor Supplies	7,000	5,774	7,000	12,000	12,000
7-55170	Advertising	1,000	186	500	500	500
7-55175	Materials	305,000	258,386	305,000	355,000	355,000
7-55180	Non Capital Equipment	7,900	3,984	7,083	7,900	7,900
7-55185	Communication - Cell phones & Pagers	8,000	3,340	6,700	8,500	8,500
7-55190	Communication Postage	500	0	0	500	500
7-55195	Permits	500	0	500	500	500
7-55205	Contracted Services	182,260	89,609	182,259	193,860	193,860
7-55210	Auto Supplies	22,000	5,831	12,000	15,000	15,000
7-55215	Fuel Expense	55,000	19,706	40,000	55,000	55,000
7-55218	Land and Area Maintenance/Repairs	33,000	12,727	28,000	33,000	33,000
7-55220	Auto Repairs	10,000	8,880	12,000	18,000	18,000
7-55230	Laundry and dry cleaning	6,500	2,953	5,905	7,000	7,000
7-55235	Utilities Fuel	5,000	2,223	5,000	5,000	5,000
7-55255	Insurance Claim	5,000	0	2,000	5,000	5,000
7-55280	Dues and subscriptions	8,755	3,806	8,625	8,755	8,755
7-55285	Janitorial Supplies	5,500	2,227	5,000	5,500	5,500
7-55300	Equipment Rentals	4,000	726	2,000	4,000	4,000
7-55305	Waste Disposal Fees	1,000	0	1,000	1,000	1,000
7-55310	Dept. Supplies & Expenses	10,000	4,358	10,000	10,000	10,000
	Total Operating Expenses	1,568,255	1,230,317	1,517,134	1,744,885	1,744,885
9-99330	Capital Outlay - Equipment	9,000	0	9,000	54,000	54,000
9-99450	Capital Outlay - Vehicles	0	0	0	100,000	100,000
9-99340	Water Line Extensions	370,500	15,600	370,500	820,180	820,180
9-99340	Water Line Extensions	148,000	69,261	148,000	390,000	390,000
	Total Capital	527,500	84,861	527,500	1,364,180	1,364,180
	Total Maintenance	3,314,015	1,940,004	3,274,487	4,371,885	4,371,885

FY 2022 Requested Maintenance Total	4,371,885
FY 2021 Current Year Maintenance Total	3,314,015
Difference	1,057,870

% INCREASE/(DECREASE) 31.92%

**FY 2021-2022
Water Production
Annual Budget**

Staffing Level

FY 2017-2018

FY 2018-2019

FY 2019-2020

FY 2020-2021

FY 2021-2022

7

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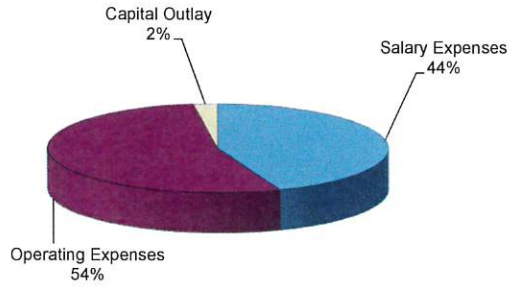
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	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
Expenditure Summary Water Production					
Salary Expenses	648,305	345,091	676,650	696,607	696,607
Operating Expenses	720,525	306,801	662,227	846,825	846,825
Capital Outlay	82,000	55,214	88,932	36,000	36,000
Water Production Total	1,450,830	707,106	1,427,809	1,579,432	1,579,432

Water Production



NOTES:	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022
WTP Superintendent/ORC	1	1	1	1	1
Utility Plant Operator III	3	3	3	3	3
Utility Plant Operator II	1	1	1	1	1
Utility Plant Operator I	2	2	2	2	2
	7	7	7	7	7

Water Production Budget Requests

Account Number	Description	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
6-55010	Salaries & Wages	426,000	228,040	458,361	455,000	455,000
6-55015	Retirement Expense	46,000	24,738	49,477	52,000	52,000
6-55016	401K Match	24,000	12,186	24,373	36,000	36,000
6-55020	Overtime	18,000	5,727	12,000	15,000	15,000
6-55028	Compensatory Time	3,000	1,239	2,500	3,000	3,000
6-55030	Group Insurance	74,000	36,262	72,524	75,000	75,000
6-55033	Life Insurance	600	290	580	600	600
6-55040	Longevity Pay	9,000	8,720	8,720	12,000	12,000
6-55042	Other Payroll Deductions (YMCA)	100	44	125	162	162
6-55045	Workers' Compensation	9,880	9,878	9,878	8,120	8,120
6-55070	Social Security	35,000	17,730	35,638	37,000	37,000
6-55075	Uniforms & Accessories	2,725	236	2,475	2,725	2,725
	Total Salary Expenses	648,305	345,091	676,650	696,607	696,607
6-55050	Professional Services	44,250	10,130	36,625	53,150	53,150
6-55090	Utilities	311,300	139,778	301,338	311,500	311,500
6-55110	Travel, Meetings, and Schools	3,250	1,085	2,800	2,750	2,750
6-55120	Equipment Repairs	41,000	35,220	41,000	43,500	43,500
6-55130	Equipment Maintenance Contracts	24,440	10,845	24,493	23,640	23,640
6-55135	Small Tools	500	59	200	500	500
6-55140	Building Repairs	5,000	672	1,500	5,000	5,000
6-55150	Printing and Publishing	1,000	0	0	500	500
6-55160	Chemicals	202,000	69,096	177,000	188,800	188,800
6-55170	Advertising	250	0	250	250	250
6-55180	Non Capital Equipment	5,700	5,851	5,851	3,500	3,500
6-55185	Communication Cell phones & pagers	1,800	835	1,675	2,000	2,000
6-55190	Communication Postage	500	83	200	500	500
6-55195	Permits	5,350	5,530	5,680	5,950	5,950
6-55205	Contracted Services	4,750	210	5,550	131,900	131,900
6-55210	Auto Supplies	500	63	200	500	500
6-55215	Fuel Expense: (WTP Vehicles/ Equip.)	4,000	1,322	3,000	4,000	4,000
6-55218	Land and Area Maintenance	500	281	500	500	500
6-55220	Auto Repairs	500	241	500	500	500
6-55230	Laundry & Dry Cleaning	3,600	1,687	3,374	4,000	4,000
6-55235	Utilities - Fuel	17,000	7,788	15,576	17,000	17,000
6-55240	Drought Expenses	10,000	0	2,500	10,000	10,000
6-55280	Dues and subscriptions	1,585	1,207	1,642	1,635	1,635
6-55285	Janitorial Supplies	2,000	1,094	2,187	2,500	2,500
6-55300	Equipment Rentals	750	0	750	750	750
6-55305	Waste Disposal Fee	0	0	0	0	0
6-55310	Dept. Supplies & Expenses	29,000	13,725	27,836	32,000	32,000
	Total Operating Expenses	720,525	306,801	662,227	846,825	846,825
9-99450	Capital Outlay - Vehicles	0	0	0	0	0
9-99320	Capital Projects	82,000	55,214	88,932	36,000	36,000
9-99350	Water Plant Upgrade Capital	0	0	0	0	0
	Total Capital	82,000	55,214	88,932	36,000	36,000
	Total Water Production	1,450,830	707,106	1,427,809	1,579,432	1,579,432

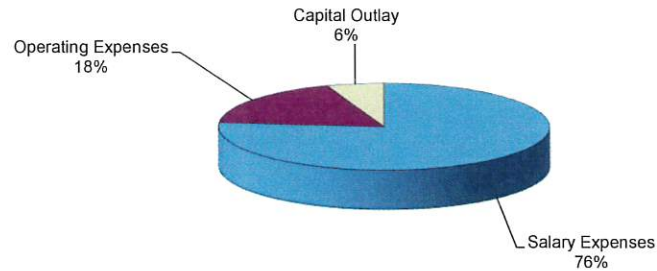
FY 2022 Requested Water Production Total	1,579,432
FY 2021 Current Year Water Production Total	1,450,830
Difference	128,602
% INCREASE/(DECREASE)	8.86%

**FY 2021-2022
Meter Services
Annual Budget**

Staffing Level	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022
	6	6	6	6	6

Expenditure Summary Meter Services	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
Salary Expenses	378,485	170,505	318,649	340,387	340,387
Operating Expenses	79,500	24,515	57,002	80,600	80,600
Capital Outlay	8,650	8,115	8,115	25,000	25,000
Meter Services Total	466,635	203,135	383,766	445,987	445,987

Meter Services



NOTES:	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022
Meter Services Technician	2	2	2	2	2
Meter Reader	4	4	4	4	4
	6	6	6	6	6

Meter Services Budget Requests

Account Number	Description	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
8-55010	Salaries & Wages	223,000	102,572	193,144	200,000	200,000
8-55015	Retirement Expense	26,000	10,996	21,993	28,000	28,000
8-55016	401K Match	13,000	4,671	9,343	17,000	17,000
8-55020	Overtime	20,000	4,566	9,132	12,000	12,000
8-55028	Compensatory Time	0	0	0	0	0
8-55030	Group Insurance	62,000	29,321	54,642	54,000	54,000
8-55033	Life Insurance	525	224	415	450	450
8-55040	Longevity Pay	1,250	1,200	1,200	2,000	2,000
8-55042	Other Payroll Deductions (YMCA)	240	85	241	312	312
8-55045	Workers' Compensation	8,470	8,467	8,467	5,800	5,800
8-55070	Social Security	20,000	8,036	16,073	17,000	17,000
8-55075	Uniforms & Accessories	4,000	365	4,000	3,825	3,825
	Total Salary Expenses	378,485	170,505	318,649	340,387	340,387
8-55050	Professional Services	3,150	133	2,750	3,150	3,150
8-55110	Travel, Meetings and Schools	300	0	300	300	300
8-55120	Equipment Repairs	1,000	744	1,000	1,000	1,000
8-55130	Equipment Maintenance Contracts	3,250	3,250	3,250	3,250	3,250
8-55135	Small Tools	1,500	88	500	1,500	1,500
8-55140	Building Repairs	500	0	500	500	500
8-55180	Non Capital Equipment	5,000	2,965	5,000	1,200	1,200
8-55185	Communication- Cell phones & Pagers	700	302	602	700	700
8-55210	Auto Supplies	8,000	2,038	5,000	8,000	8,000
8-55215	Fuel Expense	26,000	8,938	20,000	28,000	28,000
8-55220	Auto Repairs	6,000	3,770	6,000	7,000	7,000
8-55230	Laundry and dry cleaning	3,500	956	2,500	2,800	2,800
8-55285	Janitorial Supplies	600	0	600	700	700
8-55310	Dept. Supplies & Expenses	20,000	1,331	9,000	22,500	22,500
	Total Operating Expenses	79,500	24,515	57,002	80,600	80,600
9-99450	Capital Outlay - Vehicles - 1 new truck (Josh)	0	0	0	25,000	0
9-99460	Capital Outlay - 3 DMMR Receivers	8,650	8,115	8,115	0	25,000
	Total Capital	8,650	8,115	8,115	25,000	25,000
	Total Meter Services	466,635	203,135	383,766	445,987	445,987

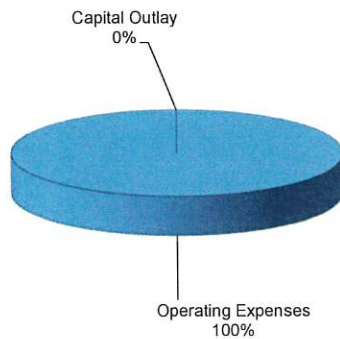
FY 2022 Requested Meter Services Total	445,987
FY 2021 Current Year Meter Services Total	466,635
Difference	(20,648)
% INCREASE/(DECREASE)	-4.42%

**FY 2021-2022
Greenway
Annual Budget**

Staffing Level	FY 2017-2018 0	FY 2018-2019 0	FY 2019-2020 0	FY 2020-2021 0	FY 2021-2022 0
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Expenditure Summary Greenway	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
Operating Expenses	176,000	115,326	175,511	250,000	250,000
Capital Outlay	40,000	31,487	40,000	0	0
Greenway Total	216,000	146,813	215,511	250,000	250,000

Greenway



NOTES:	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022
No current staffing needs	0	0	0	0	0
	0	0	0	0	0

Greenway Budget Requests

Account Number	Description	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
85-55050	Professional Services	88,000	111,011	111,011	80,000	0
85-55110	Travel, Meetings and Schools	0	0	0	5,000	
85-55170	Advertising	0	0	0	10,000	
85-55218	Land and Area Maintenance/Repairs	88,000	4,314	64,500	150,000	0
85-55310	Dept. Supplies & Expenses	0	0	0	5,000	
	Total Operating Expenses	176,000	115,326	175,511	250,000	250,000
9-99200	Land Purchases	40,000	31,487	40,000	0	0
	Total Operating Expenses	40,000	31,487	40,000	0	0
	Total Greenway Budget	216,000	146,813	215,511	250,000	250,000

FY 2022 Requested Greenway Total	250,000
FY 2021 Current Year Greenway Total	216,000
Difference	34,000
% INCREASE/(DECREASE)	15.74%

**FY 2021-2022
Governing Body
Annual Budget**

Staffing Level

FY 2017-2018
7

FY 2018-2019
7

FY 2019-2020
7

FY 2020-2021
7

FY 2021-2022
7

Expenditure Summary Governing Body	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
Salary Expenses	32,477	15,940	32,575	32,590	32,590
Operating Expenses	7,940	7,202	10,695	33,940	33,940
Governing Body Total	40,417	23,142	43,270	66,530	66,530

Governing Body



NOTES:	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022
Chairman	1	1	1	1	1
Vice Chairman	1	1	1	1	1
Treasurer	1	1	1	0	0
Secretary	1	1	1	1	1
Commissioner	1	1	1	1	1
Commissioner	1	1	1	1	1
Commissioner	1	1	1	1	1
Commissioner	0	0	0	1	1
	7	7	7	7	7

Governing Body Budget Requests

Account Number	Description	Approved FY 2020-2021	Expenditures Through 12/31/20	FY 2020-2021 Year-End Projection	Requested FY 2021-2022	Manager Approved FY 2021-2022
55-55010	Salaries & Wages	29,400	14,700	29,400	29,400	29,400
55-55042	Other Payroll Deductions (YMCA)	0	30	90	120	120
55-55045	Workers' Compensation	77	85	85	70	70
55-55070	Social Security	2,250	1,125	2,250	2,250	2,250
55-55075	Uniforms & Accessories	750	0	750	750	750
	Total Salary Expenses	32,477	15,940	32,575	32,590	32,590
55-55050	Professional Services	1,000	1,805	1,805	2,000	2,000
55-55110	Travel, Meetings and Schools	1,000	0	100	1,000	1,000
55-55120	Equipment Repairs	250	0	100	250	250
55-55150	Printing and Publishing	100	0	100	100	100
55-55170	Advertising	500	0	500	500	500
55-55180	Non Capital Equipment	500	0	500	500	500
55-55190	Communication Postage	40	0	40	40	40
55-55280	Dues/Subscriptions/Publications	1,000	0	1,000	1,000	1,000
55-55285	Janitorial Supplies	50	0	50	50	50
55-55310	Dept. Supplies & Expenses	1,000	0	500	500	500
55-55450	Election Expenses	500	0	0	25,000	25,000
55-55460	Other Expenses	2,000	5,397	6,000	3,000	3,000
	Total Operating Expenses	7,940	7,202	10,695	33,940	33,940
	Total Governing Body	40,417	23,142	43,270	66,530	66,530

FY 2022 Requested Governing Body Total	66,530
FY 2021 Current Year Governing Body Total	40,417
Difference	26,113
% INCREASE/(DECREASE)	64.61%